

The UK Market & Survival as an Independent Retreader



<u>Agenda</u>

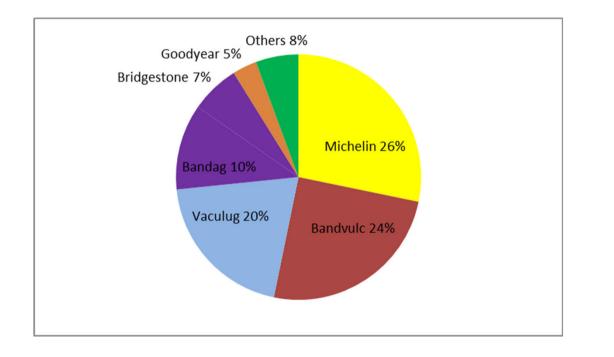
- Background to Vacu-Lug
- The UK Market
- A Plan for Survival
 - The One Stop Shop
 - The Importance of Fleet
 - Making a Top Class Retread
 - Contract Manufacturing



Vacu-lug over the years...

- Family-owned Business founded in 1950 making Truck and OTR Retread Tyres
- Processes 115,000 Retread Tyres/year
- Sales 80% Truck and 20% OTR
 - Retread manufacturer for Pirelli GiTi and Hankook
 - Partnership with Pirelli, Yokohama and Westlake New Tyres for Truck
 - Partnership with Yokohama and Magna for OTR
 - Fleet Management VMS manages 36,000 vehicles; plant and trailers

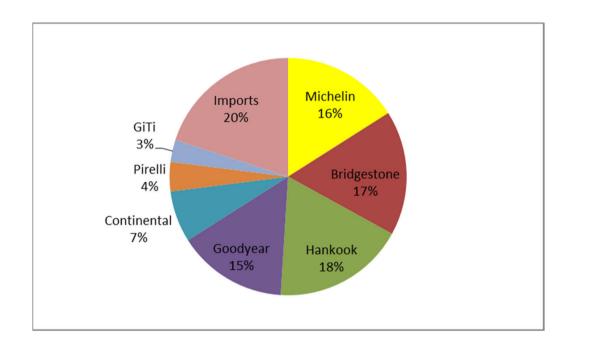
UK Retread Market 475,000 units per year



- Dominated by large manufacturers
- Majority of sales to Fleet
 Market
- Bandag & BST together
- Continental now own
 Bandvulc
- Includes contract retreading



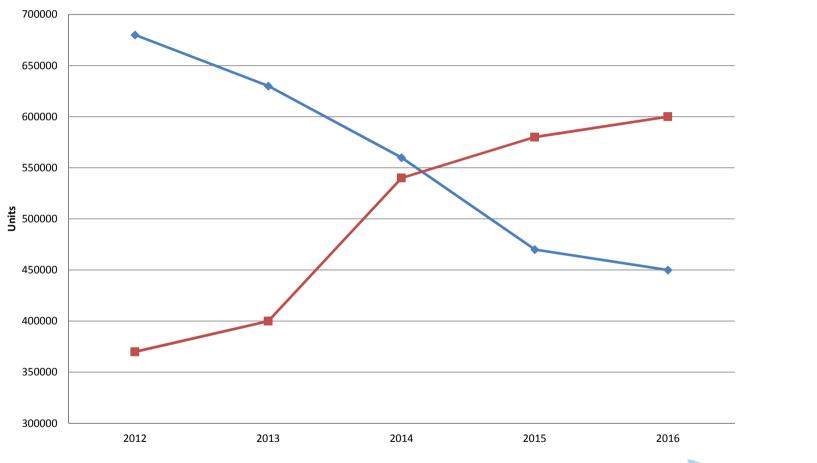
New Tyre Market



- Note importance of Hankook
- 3 way battle for market leader joined by Goodyear
- Imported cheaper tyres also replacing remould



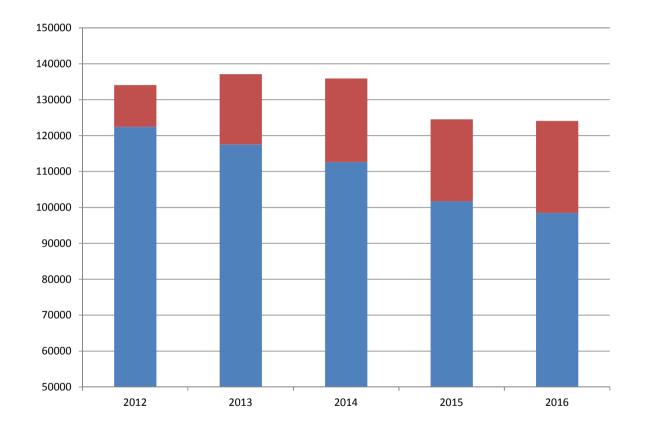
UK Remould v Budget Tyre Sales



Remould sales reduced by over 30%

Vacu-Lug

Vacu-Lug Remould & New Tyre Sales



Remould units reduced by 12%



<u>Why Choose to Survive</u> <u>When Surely It's Best to Thrive?</u>





Strategy for Surviving Thriving

- Be more than "just a retreader" offer a one stop shop tyre solution
- Fleet Business is essential to ensure sales and compete against new tyre competitors
- Offer a range of retread products lead by a world class product and production
- Work with new tyre companies to give them a retread product
- Use your size as an advantage



The One Stop Shop

 It is not just about retread – important to offer a wide range of new products and other services to ensure you are the customer's first choice for all their tyre needs



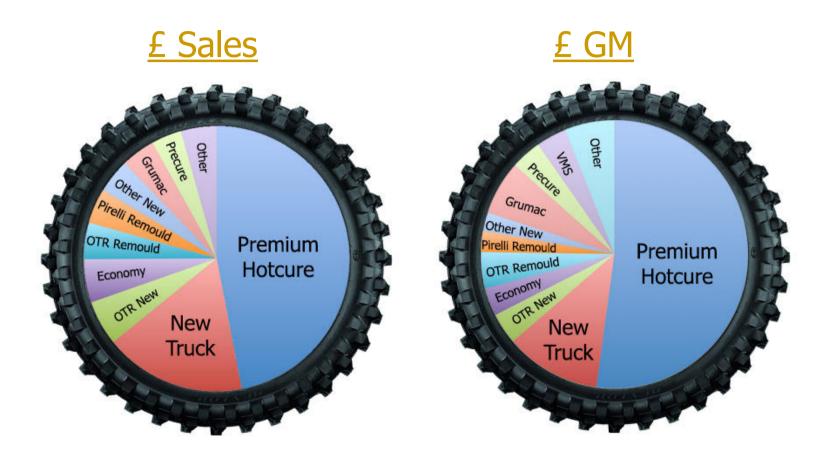
Tyres for **All** Applications





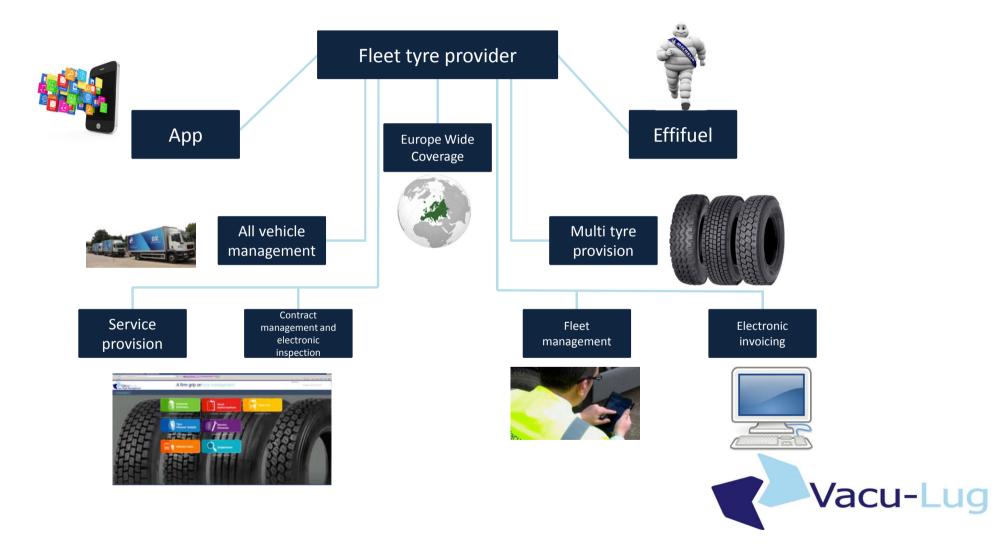








The Elements of a Fleet Offer



Internet-Based Activity Management & Web Reporting





Measure & Record Tyre Information

Vacu-Lug Tyre Fleet Manager																-
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Period			M 11	Aut 1	7 May 1	7 Apr 13	7 Mar 17									
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Turn Information into Intelligence





VMS Mobile

VMS Mobile summarises individual vehicle information held within VMS Online and is an essential tool for vehicle monitoring and compliance control.





VMS Mobile

VMS Mobile also reveals the date of the most recent tyre inspection via a vehicle schematic, disclosing each tyre fitted by make and tread depth. Full inspection history can also be viewed.

Where work has been identified as being needed, a toolkit symbol is visible, alerting the customer and informing them of the reason for the work and action required.





Why it Works for The Fleet and The Retreader





- Good fleet management reduces overall cost
- One stop shop simplifies supplier base
- They have a solution provider not an order chaser
- Management time can concentrate on core business

- You ensure long-term supply with larger customers
- Opportunity for margin from fleet performance as well as tyre
- Product is stocked by Fleet Service Providers
- Not a commodity but an essential partner

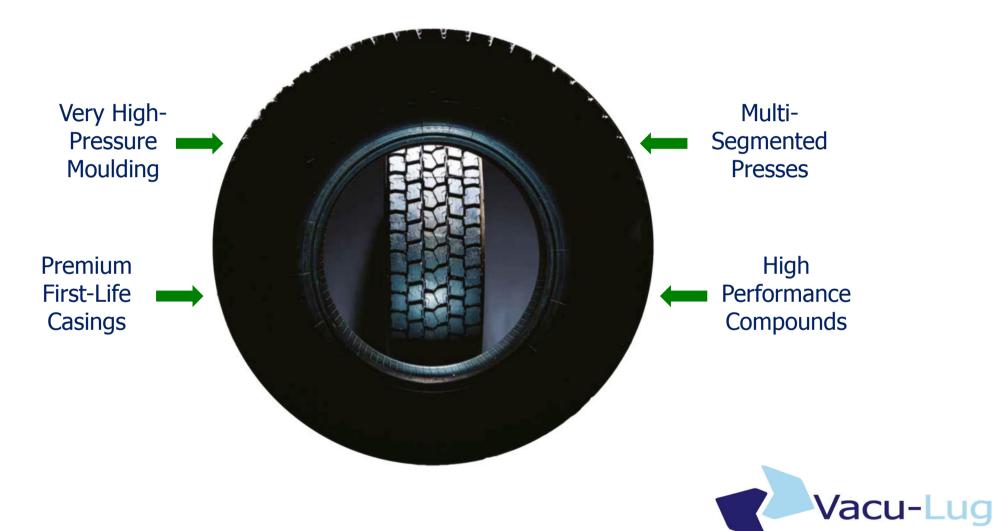


The Importance of Top-Class Products





Elements for Top-Class Hotcure Products



Higher Pressure Improves Consolidation







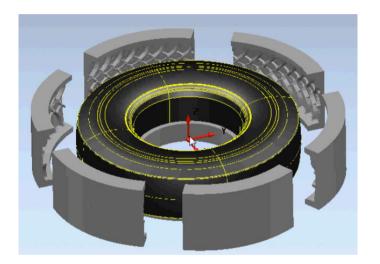
LOGISTIK HP Press Installation

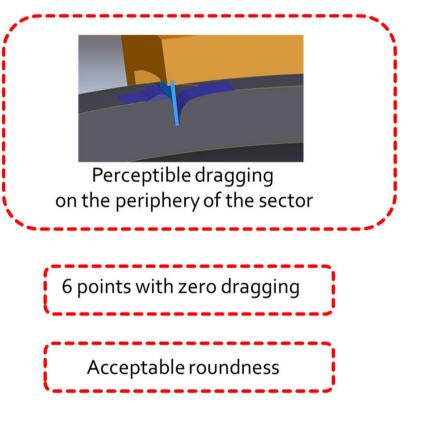


21 Bar Pressure



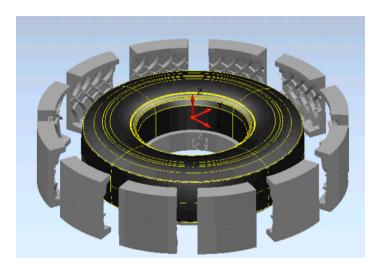
Standard Six Segment Matrix

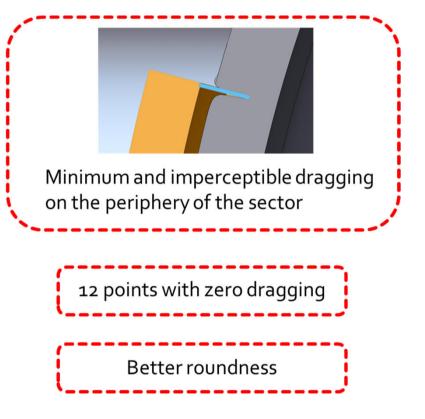






Twelve Segment Matrix









High Rolling Resistance



Low Rolling Resistance



Advantages Of Hotcure

- Better finished product that provides universal brand for the fleet
- Able to make greater use of range and types of casings
- More efficient and cheaper to manufacture at higher volume
- Ability to develop specialised compounds to match customer need







Leading Edge Production





Inflation Testing 150 psi (10.3 bar) In 3 Seconds





Contract Retread Ranges We Manufacture





